

CERTIFICATE OF PUBLICATION



This is to Certify that

This Research Article/ Paper/ Case Study/ Presentation Submitted by

Dr. Rajiv Kumar

titled "Transparency in the functioning of Gram Panchayats: Need of the Hour" has been published in Volume 2 Issue 1 Dated 29th April 2023

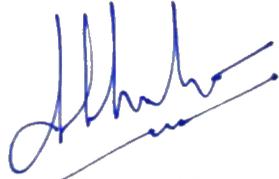
In Airo International Journal

<https://www.airo.co.in/view-publication/1634>



ISSN
2320-3714

airo
www.airo.co.in


Authorized Signatory
Airo International Journal

Peer Reviewed
Multidisciplinary
Unpaid Journal